

# LARRY ROAN

ASSOCIATE, DAYTON AEROSPACE, INC.

## PROFILE

Senior leader with over 35 years of acquisition experience in military, civilian, and support contractor roles. Experienced across all phases of the acquisition life cycle from laboratory development through procurement and sustainment. Accomplished strategic planner with Pentagon-level experience supporting and defending budgets and requirements, program management, systems engineering policy development, technology transition planning, and program director experience in leading procurement and modernization programs. Recognized expertise in program management process oversight, development, and instruction as the Air Force Research Laboratory (AFRL) senior functional for program management and program management instructor for Defense Acquisition University (DAU). Colonel, US Air Force (USAF) and DO-4, Department of the Air Force (DAF) (Retired).

## PRINCIPAL AREAS OF EXPERTISE

Acquisition Strategy	Business Development	Capture Management
Strategic Planning	Project Management	Systems Engineering
	Financial Management	

## WORK HISTORY

Associate | Dayton Aerospace, Inc.

2023-present, *Dayton, OH*

Provide a wealth of experience to both government and industry partners in program management and execution of programs across all phases of the acquisition life cycle. Helps clients bridge the gap from technology development to integration into a program of record. Applies expertise to assist clients with proposal support, acquisition planning, business development, and training services.

Business Development and Program Management Consultant | Larry Roan and Associates, LLC

2020-2023, *Springboro, OH*

Provided business development and program management consultation to Modern Technology Solutions, Inc. (MTSI) program leaders and executive management. Key player in MTSI's successful \$1.4M AFRL technology development contract win. Provided business strategy documents and briefed senior management on progress. Supported commercial business development campaign to train control industry.

Program Management Support | MTSI

2017-2019, *Beavercreek, OH*

Responsible for supporting AFRL strategic development planning and experimentation efforts in the AFRL Strategic Development Planning & Experimentation (SDPE) organization. Led a small MTSI team that drafted SDPE systems engineering policy, supported SDPE Small Business Innovation Research (SBIR) project oversight, and provided technology conference planning.



## DAYTON AEROSPACE

4141 Colonel Glenn Hwy.

Suite 252

Dayton, Ohio 45431

**P:** (937) 426.4300

## EDUCATION

**MS, National Security Strategy**

Industrial College of the Armed Forces

**MBA, General Business**

University of Georgia

**BA, History**

University of Georgia

## RECOGNITION

Legion of Merit

USAF

Civilian Employee of the Year

2013 AFRL HQ Category II

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## WORK HISTORY (CONT'D)

### Senior Acquisition Manager | AFRL Engineering (EN) Plan & Programs Directorate (XP)

2011-2016, *Wright-Patterson Air Force Base (WPAFB), OH*

Senior functional for program management for the AFRL enterprise. Provided acquisition consultation to senior leaders and program managers at AFRL in starting, managing, and transitioning technology maturation programs. Inspected and reported program management implementation across the entire AFRL enterprise—ensured process consistency and policy compliance. Responsible for writing AFRL program management policy, supporting independent reviews, and providing consultation to AFRL program managers. Supported AFRL and acquisition program managers in technology transition planning. This included support of requirements planning, budget, and AFRL baseline activities.

### Program Management Support | MTSI

2008-2011, *Beavercreek, OH*

Responsible for writing AFRL program management policy, supporting independent reviews, and providing program management, systems engineering, and acquisition training to AFRL program managers. Provided general acquisition consultation to senior AFRL leaders. Developed training material and taught program management to AFRL scientists and engineers. Developed systems engineering training module for a Department of Homeland Security (DHS) acquisition training class.

### Professor of Acquisition Management | Defense Acquisition University (DAU)

2006-2008, *Kettering, OH*

Responsible for instructing students in program management and related acquisition disciplines. Also provided consultation to local WPAFB program managers. Received highest student ratings—top marks for program management expertise and teaching quality.

### Commander | Joint Primary Aircraft Training Systems Squadron (JPATS)

2006-2008, *WPAFB, OH*

Responsible for all development, production, deployment, and sustainment of a \$400M annual joint USAF/Navy program. It included the T-6A aircraft and all ground-based training and curriculum support for pilot training. Oversaw preparations for an acquisition strategy panel decision and won approval for a \$1B follow on aircraft buy. Guided an integrated tiger team response to an engine turbine blade failure—actions successfully restored grounded aircraft to fully operational status.

### Chief | Air Mobility Division (AMD) C-17 Airlifter Program, Air Vehicle (AV) Division

2003-2005, *WPAFB, OH*

Led 120-person team that interacted with 1,200 contractor employees in all acquisition disciplines. Managed \$200M annual research and development (R&D) budget for C-17 modernization. Developed requirements, plans, schedules, testing, and risk mitigation approaches. Oversaw infra-red countermeasure retrofit—first 12 aircraft delivered on/ahead of schedule. Orchestrated combined On-Board Inert Gas Generation/Extended Range retrofit and won Pentagon support for funding changes that allowed simultaneous modification throughout the depot cycle.

### Chief of D.C. Operations | Ground-based Midcourse Defense (GMD), Missile Defense Agency (MDA)

2002-2003, *Washington D.C.*

Served as the link between an Army Major General based in Huntsville, AL and his 200 person Washington D.C. staff. Responsible for personnel, action tracking, and miscellaneous operations duties. Served as contracting officer's representative for a \$90M annual technical support team contract spread across four states. Trusted to act directly in congressional staffer correspondence, Government Accountability Office (GAO) audits, and various Pentagon reviews.

### Military Deputy | Office of the Undersecretary of Defense (OUSD) Acquisition Technology and Logistics (AT&L)

2001-2002, *Washington D.C.*

Chief of staff for a politically appointed member of the OUSD(AT&L) staff. Coordinated Department of Defense (DoD) industrial policy to the Services, Joint Staff, and other Federal Agencies. Worked with 30-person senior staff to address defense related mergers and acquisitions, production readiness, and various industrial base issues. Coordinated staff recovery and response to the 9/11 terrorist attack, advised senior leaders on DoD infrastructure protection, and helped develop contingency plans for continuity of operations.

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[www.daytonaero.com](http://www.daytonaero.com)

**Chief | F-117 Stealth Fighter Program, Modernization Division  
1998-2000, WPAFB, OH**

Responsible for cost, schedule, and performance of \$500M in F-117 development and production modifications. Supervised eight military and civil service project managers. Led government/contractor product teams totaling over 200 personnel. Led a highly successful low observable maintenance improvement program that reduced maintenance labor/support and saved \$7M annually. Initiated a \$700M mid-life modernization program to replace over 300 worn out and obsolete components.

**Prior to 1998**

- Program Element Monitor, Secretary of the Air Force-Acquisition (SAF/AQL), *Washington D.C.*
- Program Manager, *WPAFB, OH*
- Asst. Professor of Aerospace Studies, Air Force Reserve Officer Training Corps (AFROTC)
- Program Manager, *Hanscom AFB, MA*