DWYER DENNIS

EXECUTIVE VICE PRESIDENT, DAYTON AEROSPACE, INC.

PROFILE

Over 30 years of experience leading large, complex organizations and managing major weapon systems. A record of success directing defense programs, twice serving as an US Air Force (USAF) Program Executive Officer (PEO). Senior executive skilled in building, leading and developing high-performance, diverse teams focused on excellence and continuous improvement. Demonstrated dynamic leadership and proven "problemsolving" engagement-horizontally and vertically-across a broad spectrum of individuals to include senior industry (C-suite) and appointed and elected government officials in support of a variety of weapon systems and technologies; encompassing research and development (R&D); acquisition; test and sustainment of unmanned aircraft; command and control (C2); intelligence, surveillance, and reconnaissance (ISR); electronic warfare (EW); low observables (stealth); cryptologic, theater deployable communications data links; space, aerial and nuclear networks; offensive and defensive cyber; information technology (IT) infrastructure; special programs; and foreign military sales (FMS). Skilled at resolving issues within and across the Department of Defense (DOD), Department of State, US Congress, industry and international partners. Major General, USAF (retired).

PRINCIPAL AREAS OF EXPERTISE

Leadership, Workforce Development

Heralded 15+ years of senior executive leadership marked by servant leadership and mentoring/workforce development. Led large, diverse, geographically-dispersed organizations to achieve cohesive, outstanding performance across portfolios exceeding \$17B and 3,000+ personnel. Mentorship facilitated three subordinates achieving SES/DISL/SL status and four achieving General Officer.

Program Management

As program manager, director or PEO, successfully managed and achieved cost, schedule, and performance for multiple ACAT 1/1D programs. Managed programs throughout the full weapon system life cycle ranging from advanced sensors development and IT modernization to B-52 fleet-wide deployed operations support.

Strategic Planning and Execution

As AFMC/A2/5, ensured long-term weapon system viability by establishing USAF developmental planning processes. Reinvigorated competition throughout the fighter and bomber portfolio by establishing performance-based logistics (PBL) product support and aggressive contract strategies resulting in 40%+ sustainment cost savings across the B-1 and F-22 weapon systems. Developed the initial policy and implementation strategy for the DOD-wide utility privatization program. As PEO for C3I & Networks, developed/executed corporate strategy for IT transformation to an AF common computing environment & cloud-based operations (today known as Cloud One), championed Enterprise IT as a service (EITaaS) and established innovative agile software acquisition strategy and contract vehicles to provide USAF and national cyber operational capability.

Acquisition, Intelligence, and Requirements Integration

Led integration of acquisition, intelligence, and requirement equities and facilitated engagement between program offices, the intelligence community (IC), and operators to ensure intel support to threat assessments and design considerations. Served as USD/AT&L's lead for acquisition intelligence policy initiatives, working with services and IC to ensure weapon system viability against evolving threat capabilities.

International Programs

Extensive experience in foreign military sales (FMS) and international cooperative efforts. As the USAF Joint Strike Fighter (JSF) director, led the engineering and manufacturing development (EMD) phase negotiations with eight partner nations while pioneering with the Department of State (DOS) first-ever security cooperative participant status for pre-FMS.



DAYTON AEROSPACE

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EDUCATION

MS, Systems Management
Air Force Institute of Technology
(AFIT)

BS, General Studies (Aeronautical Engineering Concentration)
US Air Force Academy (USAFA)

Air Force Enterprise Leadership Seminar

Kenan-Flagler Business School, UNC

Leadership Development Seminar Center for Creative Leadership

Senior Joint/Combined Warfighting School

Joint Forces Staff College

National Defense Fellow Boston University

KEY POSITIONS

PEO, C3I & Networks
AFLCMC/HN, Hanscom AFB

Director, Global Reach Programs SAF/AQQ

PEO, Fighters & Bombers AFLCMC/WW, WPAFB

Director, ISR & Requirements Directorate

HQ AFMC/A2/5, WPAFB

Wing Commander, Battle Management 551 ELSW/CC, AFMC Hanscom

AFB
Group Commander & Director, E-10

MC2A Weapon System
AFMC Hanscom AFB

Group Commander & Director B-52
Weapon System

AFMC Tinker AFB

AF Director, Joint Strike Fighter (JSF) International Programs

JSF Joint Program Office, Crystal City

WORK HISTORY

Executive Vice President | Dayton Aerospace, Inc. 2019-present, *Dayton*, *OH*

Assist government and industry customers in a wide range of support activities including business and acquisition strategy development, long-term weapon system support, program start up and execution, executive independent reviews, and organizational and workforce development. Expertise spans all phases of the weapon system life cycle. Provide business development and strategic planning support to Dayton Aerospace as a member of the board of directors.

Program Executive Officer (PEO), C₃I & Networks | AFLCMC/HN 2016-2018, *Hanscom AFB*, *MA*

Led and accountable for +2,300 personnel and acquisition execution of a \$10.9B program portfolio developing, deploying and sustaining USAF, Joint and Coalition cyberspace; IT infrastructure and space, air and terrestrial networks (space, air, & terrestrial); and cryptologic and data link systems to enable decisive combat operations. Programs ranged from the USAF's seven cyber weapon systems (both offensive and defensive cyber capability) and the Base IT Infrastructure (BITI) program (a high-speed, resilient wired and wireless cyber network for all 178-active-duty Guard and Reserve bases worldwide), to the \$2.4B Battlefield Airborne Communications Node (BACN) air vehicle fleet providing critical deployed airborne communication/data link coverage for Operation Inherent Resolve. Developed and executed USAF strategy for common computing environment and migration to the "cloud" as well as implemented tenants of agile software development. Senior active-duty USAF General Officer in New England.

Director, Global Reach Programs | SAF/AQQ 2014-2016, *Pentagon*

Responsible to USAF acquisition executive for the \$5.6B airlift, air refueling, training, and special operations programs portfolio, which includes KC-46 Tanker, Air Force One/Presidential Airlift Replacement (PAR), Combat Rescue Helicopter (CRH), trainers (T-X, T-1, T-38, T-6), airlift (C-5, C-17, C-130), KC-10, KC-135, CV-22, HH-60, UH-1, and avionics and self-protection systems. Supported programs through USAF planning, programming and budgeting processes and represented programs to Congress and the Office of Secretary of Defense (OSD). Personal congressional engagement broke three-year blockade of Federal Aviation Administration (FAA)-compliant modernization of C-130H fleet.

PEO, Fighters & Bombers | AFLCMC/WW 2012-2014, WPAFB, OH

Led and accountable for cost, schedule, performance, and life-cycle management of the +\$17B fighters and bombers portfolio which includes the A-10, B-1, B-2, B-52, F-15, F-16, F-22, combat systems, special programs, and associated foreign military sales (FMS) such as the rapid delivery of AT-29 for Afghan operations. Upon assuming duties, USAF reorganization tripled size and breadth of portfolio overnight (from 700 to +3,000 personnel). Transformed four disparate entities into geo-agnostic, standards-based, high-performing team with no mission loss—in spite of sequestration.

Director, ISR & Requirements | AFMC/A2/5 2010-2012, WPAFB, OH

Responsible for ensuring intelligence and threat assessment support to all USAF weapon system development and acquisition. Directed 21st Intel Squadron intelligence support to program offices dispersed across the command's 70+ locations. Additionally, represented the four-star commander at the Air Force Requirements Oversight Council ensuring appropriate and executable requirements development for all USAF weapon systems. Reinvigorated strategic developmental planning process laying the foundation for advance planning and budgeting for future USAF weapon system/technology development and procurement.

Commander | 551st Electronic Systems Wing 2007-2009, *Hanscom AFB*, *MA*

Rebuilt General Officer-level wing following removal of prior commander. Wing achieved excellent rating in Unit Compliance Inspection within 12 months and accelerated and delivered numerous capabilities for operations in Iraq and Afghanistan. Command nominee USAF's "O'Malley" award recognizing outstanding Wing Commander and spouse.

Prior to 2007

- Commander, 851st Electronic Systems Group, Hanscom AFB, MA
- Commander, 327th Aircraft Sustainment Group, Tinker AFB, OK
- Air Force Director, International Programs, Joint Strike Fighter Program Office (JSFPO), Arlington, VA
- Military Assistant to the Under Secretary of Defense (Acquisition, Technology and Logistics) (OUSD(AT&L), Washington, DC
- Military Deputy to the Deputy Under Secretary of Defense (DUSD) for Installations, Washington, DC
- · Military Director, Competitive Sourcing and Privatization, DUSD(Installations), Washington, DC
- Trainer Program Director, PEO, Airlift and Trainers, OUSD(AT&L), Washington, DC
- Special Assistant to the Plans and Programs System Program Director, Reconnaissance SPO, ASC, WPAFB, OH
- T-1A Air Vehicle Program Manager, Flight Training SPO, ASC, WPAFB, OH
- Executive Officer to the Commander, Command Staff, Hanscom AFB, MA
- Program Manager, Airborne Warning and Control System (AWACS) SPO, ESC, Hanscom AFB, MA